



Finance Committee/Budget Workshop Meeting April 20, 2022



Agenda

- Construction Update (4:30 pm):
 - Change Orders
 - Construction Update (Todd V.)
 - Public Comment
- 2022/2023 Budget Preliminary
 - Personnel & Support Staff Update
 - Tax Increase Scenario
- Public Comment



Construction Contingency Update

Total contingency budgeted: \$900,000

Change Orders:

JSHS: \$344,457

WHEC: \$138,415

WREC: \$4,672

Total Change Orders: \$487,544

Balance of contingency: \$412,456

Total amount spent through March: \$9,866,699



Meeting Objectives

- Brief review of future impact and challenges items
- Set minimum wage increase for Support Staff
- Set potential real estate tax increase



Budget Challenges Beyond 2022/2023

- Assessments changes and appeals (+/-)
 - Reading Hospital Appeals
 - Knitting Mills Appeal
 - West Reading Redevelopment (TIF)
- State Revenue
 - Additional BEF and SEF or Flat Funding
- Cyber Enrollment/BOL
- Transportation
 - Bell Time Changes/BCTC Transportation
- Personnel
 - Hiring/Retirees/Minimum Wage/WAEA Contract Negotiations
 - ESSER Positions Funding (4.5 Positions 2 steps)
- Economic Conditions
 - CPI/Fuel Costs



Personnel and Support Staff

- Support Staff estimated hourly wage increase[^]
- Total Staff 121
 - Food Service 18
 - General Fund 103
 - Impact of starting salary to \$15 (educational support staff)

Wages: \$81,195
 Benefits: \$35,271
 Total: \$116,466

- Includes Food Service \$0 and General Fund \$116,466
- Total number of positions under \$15.00/hour: 46

Food Service: 0General Fund: 46

Impact of starting salary to \$13.50 (non- educational support staff)

Wage: \$121,248
 Benefits: \$52,670
 Total: \$173.918

- Includes Food Service \$57,938. and General Fund \$115,979
- Total number of positions under \$13.50/hour: 33

Food Service: 14General Fund: 19

[^]Includes annual increase, if increase is less than budgeted, impact could be higher



Budget 2022/2023 Changes

Changes from March to April

Reduced expenditures: \$246,409

Capital Transfer reduction: (\$295,042)

• Miscellaneous increase: \$48,633

Increased Revenues: \$740,695

Basic Education Funds: \$107,110

• Earned Income Tax: \$29,778

Interest Earned: \$88

• RE Taxes: \$82,778

• Social Security Sub: (\$9,902)

• Retirement Sub: (\$33,816)

• ESSER III Funding: \$458,853

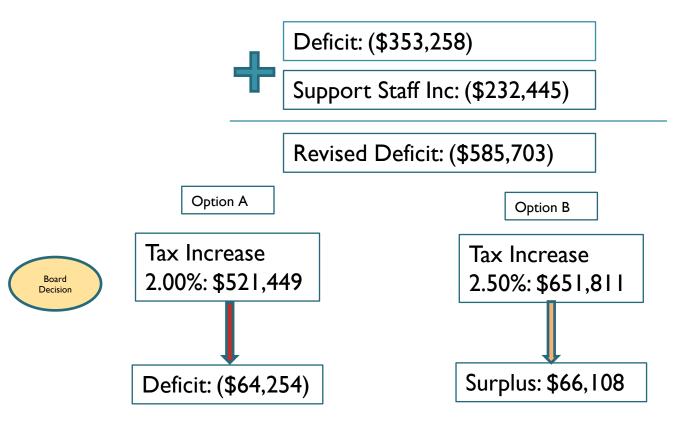
7% Set Aside \$33,607

Medical Assistance \$26,655

	20-Apr-22	16-Mar-22
Projected Revenue	\$40,737,169	\$39,996,475
Projected Expenditures	41,100,427	41,346,835
Projected Surplus/(Deficit)	(363,258)	(1,350,360)



Budget 2022/2023 - Deficit Reduction





Real Estate Tax Increase Summary



Note: AV = Assessed Value

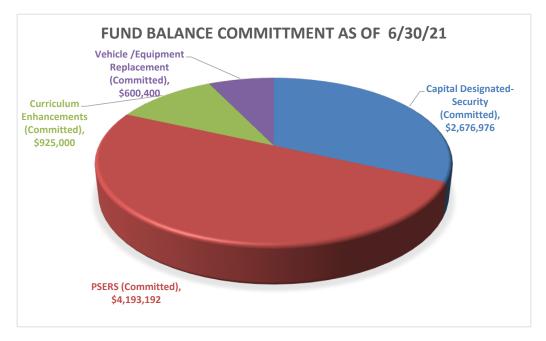


<u>Year</u>	<u>Millage</u>	Increase in Mills	<u>% Increase</u>	PDE Index
2017-18	30.0665	0.0000	0.00%	2.50%
2018-19	30.6678	0.6013	2.00%	2.40%
2019-20	31.4340	0.7662	2.50%	2.30%
2020-21	31.9060	0.4720	1.50%	3.00%
2021-22	32.5441	0.6381	2.00%	3.00%
2022-23				3.90%



Ending Fund Balance – as of 6/30/2021

Fund Balance							
	6/30/20	6/30/21					
Non Spendable	\$8,664	\$5,233					
Restricted	\$140,010	\$57,457					
Committed	\$5,444,282	\$8,395,568					
Assigned	\$732,872	\$247,090					
Unassigned	\$2,863,692	\$3,260,058					
Total	\$9,189,520	\$11,965,406					



Note: Assigned fund balance is a placeholder for the next year's budget deficit



Next Steps

- May 9, 2022 Meeting
 - 2022/23 Budget Presentation
 - Preliminary Budget Approval
- June 13, 2022 Meeting
 - Final Budget Approval
 - 5 Year Forecast



Public Comment



Additional Resources

- Tax Impact
- District Overview
- Five Year Forecast
- Budget Projection 2021/2022
- Cash Flow Update 2021/2022



Tax Increase Scenario

- Tax Increases/Additional Revenue Chart:
 - 3.90% = 1,016,825 : Inc/property: \$190
 - \circ 3.50 = 912,535:\$171
 - 3.25 = 847,354 : \$159
 - \circ 3.00 = 782,173:\$146
 - \circ 2.75 = 716,992:\$134
 - \circ 2.50 = 651,811:\$122
 - \circ 2.25 = 586,630:\$110
 - \circ 2.00 = 521,449 : \$98
 - \circ 1.75 = 456,268 : \$85
 - \circ 1.50 = 391,086 : \$73
 - \circ 1.25 = 325,905 : \$61
 - I.00 = 260,724 : \$49

Inc per property is based on an assessed value of \$150,000



District Overview

General Fund

- Daily
 Operations
 of the School
 District
- Fund Balance

Capital Reserve Fund

 Capital expenditures include all bond proceeds

Food Service Fund

 All food service related revenue and expenditures

Scholarship Fund

 District is set up as trust for student scholarships

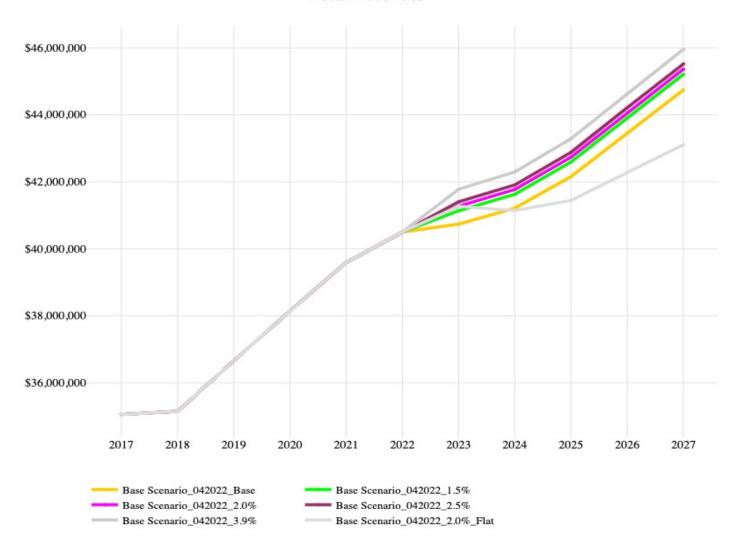
Student Activity Fund

 Student raised revenue and related expenditures



5 Year Forecast Projections - Revenues

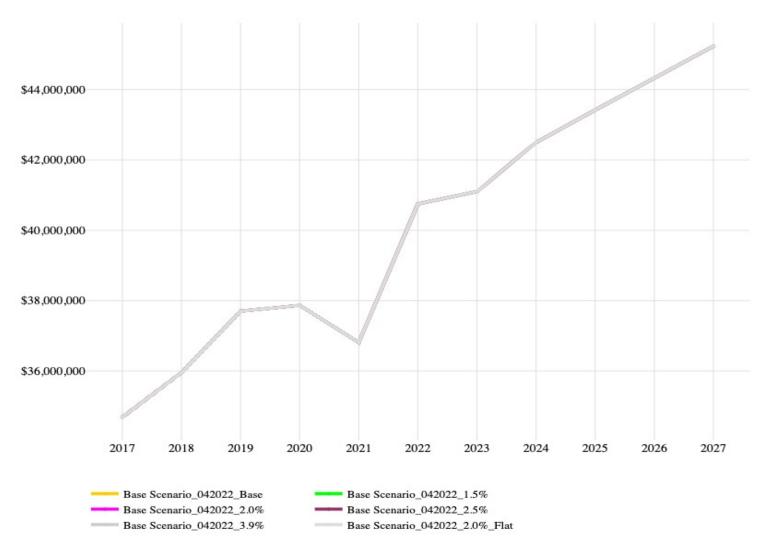
Total Revenues





5 Year Forecast Projections - Expenses

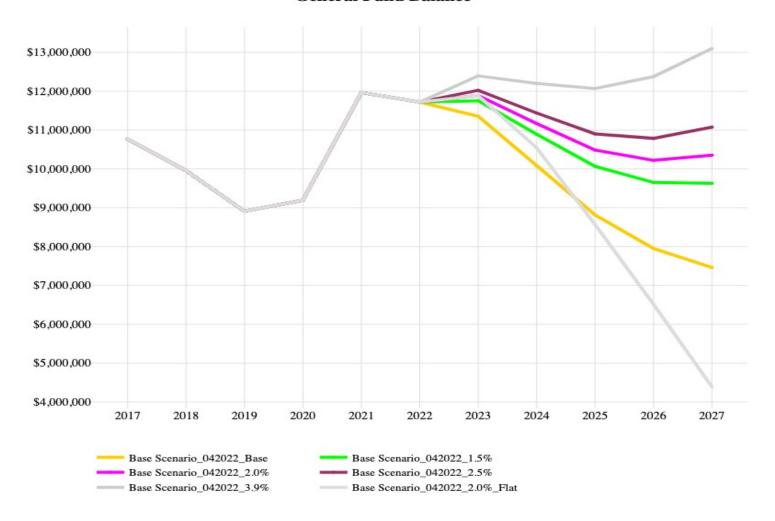
Total Expenses





5 Year Forecast Projections – Fund Balance

General Fund Balance



2021/2022 Budget Projections

For the Period Ending February 28, 2022

Prior YTD	Current YTD	Add: Anticipated Revenues / Expenses	Annual Forecast	Annual Budget	Variance Fav / (Unfav)
\$27,747,056	\$28,445,096	\$2,433,535	\$30,878,632	\$30,681,196	\$197,436
2,987,785	3,244,557	4,467,149	7,711,706	7,433,800	277,906
364,884	973,614	455,752	1,429,366	2,388,644	(959,278)
0	0	0	0	0	0
\$31,099,726	\$32,663,267	\$7,356,437	\$40,019,704	\$40,503,640	(\$483,936)
\$9,193,142	\$9,573,641	\$7,762,932	\$17,336,574	\$17,518,641	\$182,067
6,364,884	6,515,665	4,663,943	11,179,608	11,591,788	412,180
610,085	803,426	570,491	1,373,917	1,343,258	(30,659)
430,436	454,034	249,110	703,144	700,961	(2,183)
1,923,467	1,860,546	1,377,986	3,238,532	3,231,954	(6,578)
1,073,047	1,044,854	355,133	1,399,988	1,253,399	(146,589)
98,568	689,885	59,591	749,476	78,410	(671,066)
1,062,115	1,210,444	43,446	1,253,890	1,785,572	531,682
2,613,086	1,837,367	9,191	1,846,558	3,246,747	1,400,189
\$23,368,831	\$23,989,864	\$15,091,823	\$39,081,688	\$40,750,730	\$1,669,043
\$7,730,894	\$8,673,403	(\$7,735,387)	\$938,016	(\$247,090)	\$1,185,107
	\$27,747,056 2,987,785 364,884 0 \$31,099,726 \$9,193,142 6,364,884 610,085 430,436 1,923,467 1,073,047 98,568 1,062,115 2,613,086 \$23,368,831	\$27,747,056 \$28,445,096 2,987,785 3,244,557 364,884 973,614 0 0 \$31,099,726 \$32,663,267 \$9,193,142 \$9,573,641 6,364,884 6,515,665 610,085 803,426 430,436 454,034 1,923,467 1,860,546 1,073,047 1,044,854 98,568 689,885 1,062,115 1,210,444 2,613,086 1,837,367 \$23,368,831 \$23,989,864	Prior YTD Current YTD Revenues / Expenses \$27,747,056 \$28,445,096 \$2,433,535 2,987,785 3,244,557 4,467,149 364,884 973,614 455,752 0 0 0 \$31,099,726 \$32,663,267 \$7,356,437 \$9,193,142 \$9,573,641 \$7,762,932 6,364,884 6,515,665 4,663,943 610,085 803,426 570,491 430,436 454,034 249,110 1,923,467 1,860,546 1,377,986 1,073,047 1,044,854 355,133 98,568 689,885 59,591 1,062,115 1,210,444 43,446 2,613,086 1,837,367 9,191 \$23,368,831 \$23,989,864 \$15,091,823	Prior YTD Current YTD Revenues / Expenses Annual Forecast \$27,747,056 \$28,445,096 \$2,433,535 \$30,878,632 2,987,785 3,244,557 4,467,149 7,711,706 364,884 973,614 455,752 1,429,366 0 0 0 0 \$31,099,726 \$32,663,267 \$7,356,437 \$40,019,704 \$9,193,142 \$9,573,641 \$7,762,932 \$17,336,574 6,364,884 6,515,665 4,663,943 11,179,608 610,085 803,426 570,491 1,373,917 430,436 454,034 249,110 703,144 1,923,467 1,860,546 1,377,986 3,238,532 1,073,047 1,044,854 355,133 1,399,988 98,568 689,885 59,591 749,476 1,062,115 1,210,444 43,446 1,253,890 2,613,086 1,837,367 9,191 1,846,558 \$23,368,831 \$23,989,864 \$15,091,823 \$39,081,688	Prior YTD Current YTD Revenues / Expenses Annual Forecast Annual Budget \$27,747,056 \$28,445,096 \$2,433,535 \$30,878,632 \$30,681,196 2,987,785 3,244,557 4,467,149 7,711,706 7,433,800 364,884 973,614 455,752 1,429,366 2,388,644 0 0 0 0 0 \$31,099,726 \$32,663,267 \$7,356,437 \$40,019,704 \$40,503,640 \$9,193,142 \$9,573,641 \$7,762,932 \$17,336,574 \$17,518,641 6,364,884 6,515,665 4,663,943 11,179,608 11,591,788 610,085 803,426 570,491 1,373,917 1,343,258 430,436 454,034 249,110 703,144 700,961 1,923,467 1,860,546 1,377,986 3,238,532 3,231,954 1,073,047 1,044,854 355,133 1,399,988 1,253,399 98,568 689,885 59,591 749,476 78,410 1,062,115 1,210,444



Prior projection as of 12/31/21 was \$1,106,793 Prior projection as of 01/31/21 was \$1,066,021



2021/2022 Cash Flow Projections (as of 2/28/22)

			W	yomissing A	rea School Distr	ict_			
				Cash Flow - Pro	jected versus Actua	al			
	<u>B</u>	<u>udgeted</u>				<u>A</u>	<u>ctual</u>		
	Cash Inflow	v vs. Cash Outflows				Cash Inflow v	s. Cash Outflows		
<u>Month</u>	Revenue	<u>Expense</u>	Surplus/(Deficit)		<u>Month</u>	<u>Revenue</u>	<u>Expense</u>	Surplus/(Deficit)	
July	\$4,339,586.84	\$1,856,679.94	\$2,482,906.90		July	\$4,597,576.70	\$1,913,770.56	\$2,683,806.14	
August	\$15,809,007.16	\$2,242,670.65	\$13,566,336.51		August	\$19,671,109.03	\$2,543,362.45	\$17,127,746.58	
September	\$6,560,159.30	\$4,411,070.37	\$2,149,088.93		September	\$3,288,616.22	\$4,523,894.65	(\$1,235,278.43)	
October	\$2,154,077.81	\$3,168,914.24	(\$1,014,836.44)		October	\$1,857,450.82	\$2,535,918.82	(\$678,468.00)	
November	\$1,323,720.21	\$2,487,626.75	(\$1,163,906.55)		November	\$1,487,398.20	\$2,706,660.87	(\$1,219,262.67)	
December	\$1,772,233.54	\$4,593,694.12	(\$2,821,460.59)		December	\$1,916,169.70	\$4,176,333.09	(\$2,260,163.39)	
January	\$1,254,800.64	\$2,192,604.85	(\$937,804.21)		January	\$750,196.64	\$2,278,908.82	(\$1,528,712.18)	
February	\$1,020,252.41	\$5,590,934.89	(\$4,570,682.48)		February	\$977,559.40	\$4,576,605.53	(\$3,599,046.13)	
March	\$1,812,974.09	\$4,214,005.73	(\$2,401,031.64)		March	\$581,768.83	\$1,378,124.90	(\$796,356.07)	
April	\$920,297.32	\$2,460,697.63	(\$1,540,400.31)		April	\$0.00	\$0.00	\$0.00	
May	\$1,021,511.71	\$2,252,484.84	(\$1,230,973.13)		May	\$0.00	\$0.00	\$0.00	
June	\$2,515,018.97	\$5,279,345.99	(\$2,764,327.01)		June	\$0.00	\$0.00	\$0.00	
	72,010,010.07	+3,2,3,3,3,3,3	(72), 01,027.01)		23.10	\$3.00	\$3.00	\$3.00	
Total	\$40,503,640.00	\$40,750,730.00	(\$247,090.00)		Total	\$35,127,845.54	\$26,633,579.69	\$8,494,265.85	
		Revenue					Expense		
				% Actual to					% Actual t
Month	Budgeted	<u>Actual</u>	<u>Variance</u>	Budget	Month	Budgeted	<u>Actual</u>	<u>Variance</u>	Budget
July	\$4,339,586.84	\$4,597,576.70	\$257,989.86	5.95%	July	\$1,856,679.94	\$1,913,770.56	(\$57,090.62)	-3.07
August	\$15,809,007.16	\$19,671,109.03	\$3,862,101.87	24.43%	August	\$2,242,670.65	\$2,543,362.45	(\$300,691.80)	-13.41
September	\$6,560,159.30	\$3,288,616.22	(\$3,271,543.08)	-49.87%	September	\$4,411,070.37	\$4,523,894.65	(\$112,824.28)	-2.56
October	\$2,154,077.81	\$1,857,450.82	(\$296,626.99)	-13.77%	October	\$3,168,914.24	\$2,535,918.82	\$632,995.42	19.98
November	\$1,323,720.21	\$1,487,398.20	\$163,677.99	12.36%	November	\$2,487,626.75	\$2,706,660.87	(\$219,034.12)	-8.80
December	\$1,772,233.54	\$1,916,169.70	\$143,936.16	8.12%	December	\$4,593,694.12	\$4,176,333.09	\$417,361.03	9.09
January	\$1,254,800.64	\$750,196.64	(\$504,604.00)	-40.21%	January	\$2,192,604.85	\$2,278,908.82	(\$86,303.97)	-3.94
February	\$1,020,252.41	\$977,559.40	(\$42,693.01)	-4.18%	February	\$5,590,934.89	\$4,576,605.53	\$1,014,329.36	18.14
March	\$1,812,974.09	\$581,768.83	(\$1,231,205.26)	-67.91%	March	\$4,214,005.73	\$1,378,124.90	\$2,835,880.83	67.30
April	\$920,297.32	\$0.00	(\$920,297.32)	-100.00%	April	\$2,460,697.63	\$0.00	\$2,460,697.63	100.00
May	\$1,021,511.71	\$0.00	(\$1,021,511.71)	-100.00%	May	\$2,252,484.84	\$0.00	\$2,252,484.84	100.00
•				-100.00%					100.00
June	\$2,515,018.97	\$0.00	(\$2,515,018.97)	-100.00%	June	\$5,279,345.99	\$0.00	\$5,279,345.99	100.00
Total	\$40,503,640.00	\$35,127,845.54		86.73%	Total	\$40,750,730.00	\$26,633,579.69		65.36
								,	
		% to Budget (Cumul					o Budget (Cumulativ		
<u>Month</u>	<u>Budgeted</u>	Actual	Over/Under		<u>Month</u>	<u>Budgeted</u>	<u>Actual</u>	Over/Under	
July	10.71%		0.64%		July	4.56%	4.70%	0.14%	
August	49.75%		10.17%		August	10.06%	10.94%	0.88%	
September	65.94%		2.09%		September	20.88%	22.04%	1.15%	
October	71.26%		1.36%		October	28.66%	28.26%	-0.40%	
November	74.53%		1.77%		November	34.76%	34.90%	0.14%	
December	78.90%	81.03%	2.12%		December	46.04%	45.15%	-0.89%	
January	82.00%		0.88%		January	51.42%	50.74%	-0.67%	
February	84.52%	85.29%	0.77%		February	65.14%	61.98%	-3.16%	
March	89.00%	86.73%	-2.27%		March	75.48%	65.36%	-10.12%	
	91.27%	86.73%	-4.54%		April	81.52%	65.36%	-16.16%	
April	91.27/0								
April May June	93.79%		-7.06%		May	87.04%	65.36%	-21.69%	



ARP ESSER/CARES Funding

What the District has been allocated/spent:

CARES Funding (PA Dept of Ed): \$220,451
 spent \$176,002

ESSER Funding (PCCD): \$195,413
 spent \$195,413

CARES Funding (COB): \$99,938 spent \$99,938

ESSER Funding (PCCD): \$56,506
 spent \$56,506

ESSER II Funding (PA Dept of Ed): \$979,196
 spent \$826,882

ESSER III Funding (PA Dept of Ed): \$1,981,814 spent \$472,097

ARP Set Aside – Act 42 (PA Dept of Ed): \$154,033 - pending

ARP ESSER Homeless Children and Youth: \$10,048 - pending

ARP Supplement IDEA: \$64,635- approved

Total ARP ESSER CARES Funding: \$3,762,034

Total ARP ESSER CARES Funding Available: \$1,935,196

Available until September 30, 2024