



Proposed Final Budget Presentation May 9, 2022



## **Budget Workshop Review**

- November 2021
  - Act I Index Review
- January 2022
  - Revenue & expenditure overview
- February 2022
  - Reviewed State Budget (Governor's Proposal)
  - Capital Plan
- March 2022
  - Enrollment Projection
  - Personnel
  - Tax Scenario
- April 2022
  - Budget Challenges
  - Budget Changes
  - Tax Scenario



## Budget Challenges Beyond 2022/2023

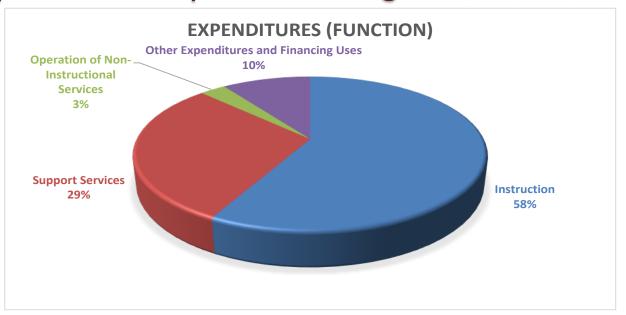
- Assessments changes and appeals (+/-)
  - Reading Hospital Appeals
  - Knitting Mills Appeal
  - West Reading Redevelopment (TIF)
- State Revenue
  - Additional BEF and SEF or Flat Funding
- Cyber Enrollment/BOL
- Transportation
  - Bell Time Changes/BCTC Transportation
- Personnel
  - Hiring/Retirees/Minimum Wage/WAEA Contract Negotiations
  - ESSER Positions Funding (4.5 Positions 2 steps)
- Economic Conditions
  - CPI/Fuel Costs

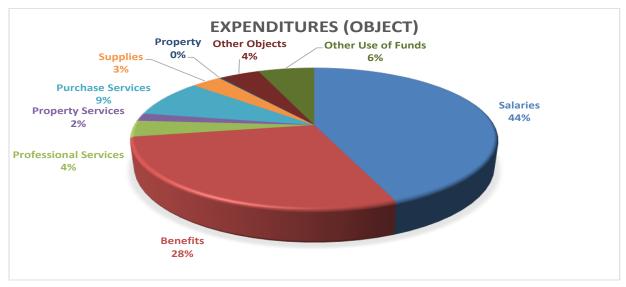


## Proposed Final Revenue Budget = \$41,218,123

- Local Revenue = \$31,529,258 (76.49% of budget)
  - Includes 2% tax increase
  - Increases in Earned Income Tax
- State Revenue = \$8,154,398 (19.78% of budget)
  - Includes increase in BEF (\$100k)
  - Increase in Homestead of \$122,140
- Federal Revenue = \$1,534,466 (3.73% of budget)
  - Includes ESSER II and ESSER III funding
  - Includes ARP ESSER 7% set aside
- Overall I.8% increase over 2021/2022 budget

## Proposed Final Expenditure Budget = \$41,272,544







## Proposed Final Expenditure Budget

- Overall 1.3% increase over 2021/2022 budget
- Proposed Budget Includes:
  - Increase in support staff hourly rates
  - Increase of 1.5% in health care cost.
  - Increase in charter/cyber charter tuition costs
  - Includes capital reserve transfer
  - Includes contingency



## Summary of 2022/2023 Proposed Budget

Total Revenues: \$41,218,123

Total Expenditures: \$41,272,544

Surplus/(Deficit) \$(54,421)



| Millage History |                |                   |                   |           |  |  |  |  |  |
|-----------------|----------------|-------------------|-------------------|-----------|--|--|--|--|--|
| <u>Year</u>     | <u>Millage</u> | Increase in Mills | <u>% Increase</u> | PDE Index |  |  |  |  |  |
| 2017-18         | 30.0665        | 0.0000            | 0.00%             | 2.50%     |  |  |  |  |  |
| 2018-19         | 30.6678        | 0.6013            | 2.00%             | 2.40%     |  |  |  |  |  |
| 2019-20         | 31.4340        | 0.7662            | 2.50%             | 2.30%     |  |  |  |  |  |
| 2020-21         | 31.9060        | 0.4720            | 1.50%             | 3.00%     |  |  |  |  |  |
| 2021-22         | 32.5441        | 0.6381            | 2.00%             | 3.00%     |  |  |  |  |  |
| 2022-23         | 33.1950        | 0.6509            | 2.00%             | 3.90%     |  |  |  |  |  |





2.00% Inc



\$150,000 AV **>** \$72/yr or \$6/mo

## **Homestead Changes**

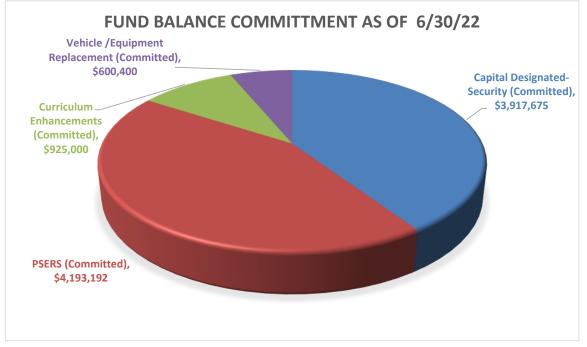
| Homestead Reduction |                  |                  |  |  |  |  |  |  |  |
|---------------------|------------------|------------------|--|--|--|--|--|--|--|
| <u>Year</u>         | <u>2021/2022</u> | <u>2022/2023</u> |  |  |  |  |  |  |  |
| # Properties        | 2559             | 2486             |  |  |  |  |  |  |  |
| Assessment          | \$5,876.00       | \$7,410.00       |  |  |  |  |  |  |  |
| Reduction           | \$191.25         | \$245.99         |  |  |  |  |  |  |  |
| Total Amt           | \$489,399.00     | \$611,539.00     |  |  |  |  |  |  |  |

Note: AV = Assessed Value



## Proposed Ending Fund Balance as of 6/30/22

| Fund Balance  |              |              |  |  |  |  |  |  |  |
|---------------|--------------|--------------|--|--|--|--|--|--|--|
|               | 6/30/21      | 6/30/22      |  |  |  |  |  |  |  |
| Non Spendable | \$5,233      | \$5,233      |  |  |  |  |  |  |  |
| Restricted    | \$57,457     | 199,714      |  |  |  |  |  |  |  |
| Committed     | \$8,395,568  | \$9,636,267  |  |  |  |  |  |  |  |
| Assigned      | \$247,090    | \$54,421     |  |  |  |  |  |  |  |
| Unassigned    | \$3,260,058  | \$3,301,804  |  |  |  |  |  |  |  |
|               |              |              |  |  |  |  |  |  |  |
| Total         | \$11,965,406 | \$13,197,439 |  |  |  |  |  |  |  |



**Note:** Assigned fund balance is a placeholder for the next year's budget deficit



# Next Steps

- June 13, 2022 Meeting
  - Final Budget Approval
  - 5 Year Forecast



# Additional Resources

- District Overview
- Enrollment Projections
- Five Year Forecast
- Budget Projection 2021/2022 through March 2021
- Cash Flow Update 2021/2022 through March 2021



## District Overview

#### General Fund

- Daily
   Operations
   of the School
   District
- Fund Balance

#### Capital Reserve Fund

 Capital expenditures include all bond proceeds

### Food Service Fund

 All food service related revenue and expenditures

### Scholarship Fund

 District is set up as trust for student scholarships

### Student Activity Fund

 Student raised revenue and related expenditures

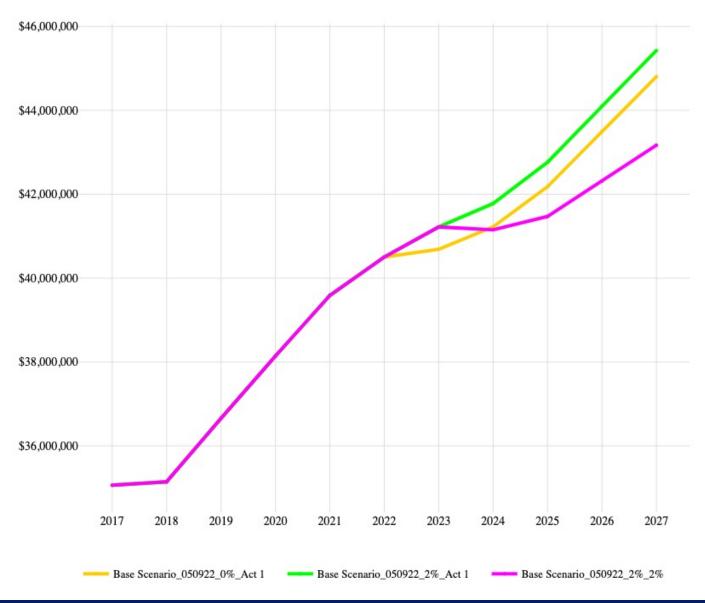


| /yomissing   | Area Sch     | ool Dist     | rict         |              |              |              |              |              |              |              |              |              |               |              |
|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|
| nrollment H  | istory (C    | Oct 1) an    | d Projec     | tions        |              |              |              |              |              |              |              |              |               |              |
|              |              |              |              |              | <u>1-C</u>   | <u>ct</u>    |              |              |              |              |              | <u>Proje</u> | <u>ctions</u> |              |
| <u>Grade</u> | <u>12-13</u> | <u>13-14</u> | <u>14-15</u> | <u>15-16</u> | <u>16-17</u> | <u>17-18</u> | <u>18-19</u> | <u>19-20</u> | <u>20-21</u> | <u>21-22</u> | <u>22-23</u> | <u>23-24</u> | <u>24-25</u>  | <u>25-26</u> |
| K            | 126          | 126          | 121          | 143          | 117          | 147          | 140          | 138          | 98           | 115          | 107          | 117          | 115           | 120          |
| 1            | 124          | 127          | 141          | 125          | 141          | 134          | 154          | 129          | 141          | 108          | 118          | 109          | 120           | 117          |
| 2            | 137          | 125          | 131          | 153          | 140          | 141          | 139          | 156          | 125          | 138          | 108          | 121          | 112           | 123          |
| 3            | 138          | 128          | 130          | 147          | 145          | 135          | 143          | 140          | 153          | 126          | 138          | 111          | 124           | 115          |
| 4            | 138          | 139          | 133          | 129          | 140          | 150          | 144          | 143          | 137          | 147          | 126          | 141          | 114           | 127          |
| 5            | 153          | 143          | 147          | 138          | 137          | 138          | 153          | 150          | 150          | 137          | 151          | 129          | 144           | 117          |
| 6            | 156          | 158          | 156          | 146          | 143          | 133          | 146          | 147          | 148          | 147          | 137          | 155          | 132           | 147          |
| 7            | 170          | 158          | 161          | 160          | 151          | 137          | 131          | 151          | 145          | 156          | 149          | 140          | 159           | 135          |
| 8            | 155          | 176          | 154          | 159          | 156          | 158          | 144          | 130          | 153          | 146          | 158          | 152          | 143           | 163          |
| 9            | 143          | 172          | 175          | 180          | 167          | 168          | 160          | 148          | 142          | 160          | 153          | 162          | 156           | 146          |
| 10           | 157          | 147          | 163          | 162          | 165          | 167          | 163          | 155          | 143          | 130          | 153          | 157          | 166           | 160          |
| 11           | 140          | 156          | 148          | 159          | 166          | 160          | 171          | 166          | 154          | 143          | 131          | 157          | 161           | 170          |
| 12           | 167          | 144          | 155          | 148          | 161          | 168          | 152          | 167          | 165          | 152          | 140          | 134          | 161           | 165          |
| Total        | 1904         | 1899         | 1915         | 1949         | 1929         | 1936         | 1940         | 1920         | 1854         | 1805         | 1769         | 1785         | 1807          | 1805         |
| State        | 1904         | 1899         | 1915         | 1949         | 1929         | 1936         | 1940         | 1920         | 1905         | 1850         | 1823         | 1816         | 1810          | 1782         |
| Special Ed   | 304          | 315          | 318          | 320          | 312          | 339          | 326          | 336          | 312          | 286          | 281          | 283          | 287           | 286          |
| % Low Inc    | 29.1%        | 28.5%        | 29.1%        | 29.9%        | 37.0%        | 33.1%        | 34.6%        | 35.2%        | 35.6%        |              |              |              |               |              |



### 5 Year Forecast Projections - Revenues

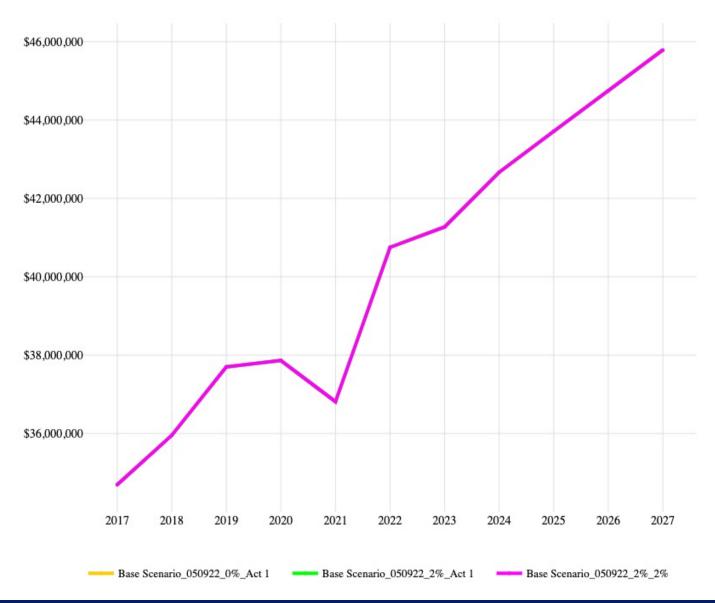
#### **Total Revenues**





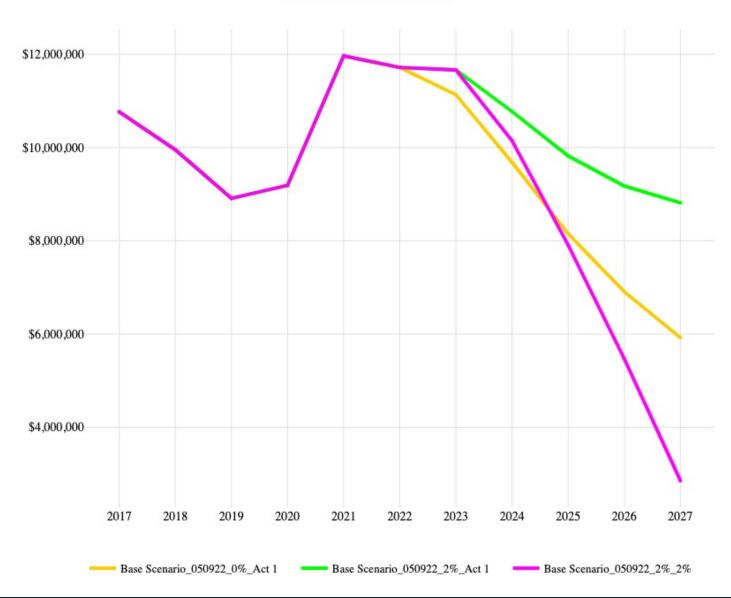
## 5 Year Forecast Projections - Expenses

#### **Total Expenses**



### 5 Year Forecast Projections – Fund Balance

#### **General Fund Balance**



## 2021/2022 Budget Projections

For the Period Ending March 31, 2022

| -                        |                |              |   |                 |               |                           |
|--------------------------|----------------|--------------|---|-----------------|---------------|---------------------------|
|                          | Prior YTD      | Current YTD  | Add: Anticipated<br>Revenues / Expenses | Annual Forecast | Annual Budget | Variance<br>Fav / (Unfav) |
| REVENUES                 |                |              |   |                 |               |                           |
| Local                    | \$28,558,532   | \$29,080,773 | \$1,993,123                             | \$31,073,897    | \$30,681,196  | \$392,701                 |
| State                    | 3,977,126      | 4,274,554    | 3,456,938                               | 7,731,492       | 7,433,800     | 297,692                   |
| Federal                  | 469,035        | 1,038,761    | 376,468                                 | 1,415,228       | 2,388,644     | (973,416)                 |
| Other Revenue            | 0              | 0            | 0                                       | 0               | 0             | 0                         |
| TOTAL REVENUE            | \$33,004,694   | \$34,394,088 | \$5,826,529                             | \$40,220,617    | \$40,503,640  | (\$283,023)               |
| EXPENDITURES             |                |              |   |                 |               |                           |
| Salaries                 | \$10,512,052   | \$10,934,219 | \$6,318,053                             | \$17,252,272    | \$17,518,641  | \$266,369                 |
| Benefits                 | 7,226,535      | 7,376,850    | 3,818,278                               | 11,195,128      | 11,591,788    | 396,660                   |
| Contracted Services      | 759,825        | 1,041,862    | 433,913                                 | 1,475,775       | 1,343,258     | (132,517)                 |
| Purchased Services       | 466,950        | 534,525      | 227,002                                 | 761,527         | 700,961       | (60,566)                  |
| Other Purchased Services | 2,211,277      | 2,300,619    | 947,408                                 | 3,248,027       | 3,231,954     | (16,073)                  |
| Supplies                 | 1,189,032      | 1,131,320    | 240,930                                 | 1,372,249       | 1,253,399     | (118,850)                 |
| Property                 | 99,717         | 691,476      | 35,060                                  | 726,536         | 78,410        | (648,126)                 |
| Other Objects            | 1,063,531      | 1,244,068    | 8,670                                   | 1,252,738       | 1,785,572     | 532,834                   |
| Other Financing Uses     | 21,486,438     | 1,839,269    | 7,319                                   | 1,846,588       | 3,246,747     | 1,400,159                 |
| TOTAL EXPENDITURES       | \$45,015,357   | \$27,094,208 | \$12,036,633                            | \$39,130,841    | \$40,750,730  | \$1,619,890               |
| SURPLUS / (DEFICIT)      | (\$12,010,663) | \$7,299,880  | (\$6,210,104)                           | \$1,089,776     | (\$247,090)   | \$1,336,867               |
| ENDING FUND BALANCE      | (\$2,820,744)  | \$19,265,285 | \$0                                     | \$13,055,18     | \$11,718,316  |                           |

Prior projection as of 12/31/21 was \$1,106,793 Prior projection as of 01/31/21 was \$1,066,021

Prior projection as of 03/31/21 was \$938,016



## 2021/2022 Cash Flow Projections (as of 3/31/22)

| Revenue Rec'd by % to Budget (Cumulative) |                 |               |            |              | <u>e)</u>       |               |            |  |
|---|-----------------|---------------|------------|--------------|-----------------|---------------|------------|--|
| <u>Month</u>                              | <u>Budgeted</u> | <u>Actual</u> | Over/Under | <u>Month</u> | <u>Budgeted</u> | <u>Actual</u> | Over/Under |  |
| July                                      | 10.71%          | 11.35%        | 0.64%      | July         | 4.56%           | 4.70%         | 0.14%      |  |
| August                                    | 49.75%          | 59.92%        | 10.17%     | August       | 10.06%          | 10.94%        | 0.88%      |  |
| September                                 | 65.94%          | 68.04%        | 2.09%      | September    | 20.88%          | 22.04%        | 1.15%      |  |
| October                                   | 71.26%          | 72.62%        | 1.36%      | October      | 28.66%          | 28.26%        | -0.40%     |  |
| November                                  | 74.53%          | 76.29%        | 1.77%      | November     | 34.76%          | 34.90%        | 0.14%      |  |
| December                                  | 78.90%          | 81.03%        | 2.12%      | December     | 46.04%          | 45.15%        | -0.89%     |  |
| January                                   | 82.00%          | 82.62%        | 0.62%      | January      | 51.42%          | 50.74%        | -0.67%     |  |
| February                                  | 84.52%          | 85.03%        | 0.51%      | February     | 65.14%          | 61.98%        | -3.16%     |  |
| March                                     | 89.00%          | 90.80%        | 1.81%      | March        | 75.48%          | 72.76%        | -2.72%     |  |
| April                                     | 91.27%          | 90.80%        | -0.46%     | April        | 81.52%          | 76.14%        | -5.38%     |  |
| May                                       | 93.79%          | 90.80%        | -2.99%     | May          | 87.04%          | 76.14%        | -10.91%    |  |
| June                                      | 100.00%         | 90.80%        | -9.20%     | June         | 100.00%         | 76.14%        | -23.86%    |  |
|   |                 |               |            |              |                 |               |            |  |